From: (b) (6), (b) (7)(C)

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

Date: Friday, November 11, 2016 9:03:38 AM

Attachments: (b) (5)

fysa

From: (b) (6), (b) (7)(C)

Sent: Friday, November 11, 2016 8:51 AM

To: BORKOWSKI, MARK S < (b) (6), (b) (7)(C) >; (b) (6), (b) (7)(C)

PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Calvo, Karl H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

All – Attached is the final consolidated deck. All the content from both the OFAM and USBP decks has been combined. The existing fence lengths have been adjusted to match OFAM's records and all new requirements by USBP have been run through the OFAM cost models. The base brief is five content slides with all detail pushed to the back-up.

Should further work be required, I'll be standing by.

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

(b) (6), (b) (7)(C)

From: BORKOWSKI, MARK S

Sent: Friday, November 11, 2016 6:47 AM

To: (b) (6), (b) (7)(C)

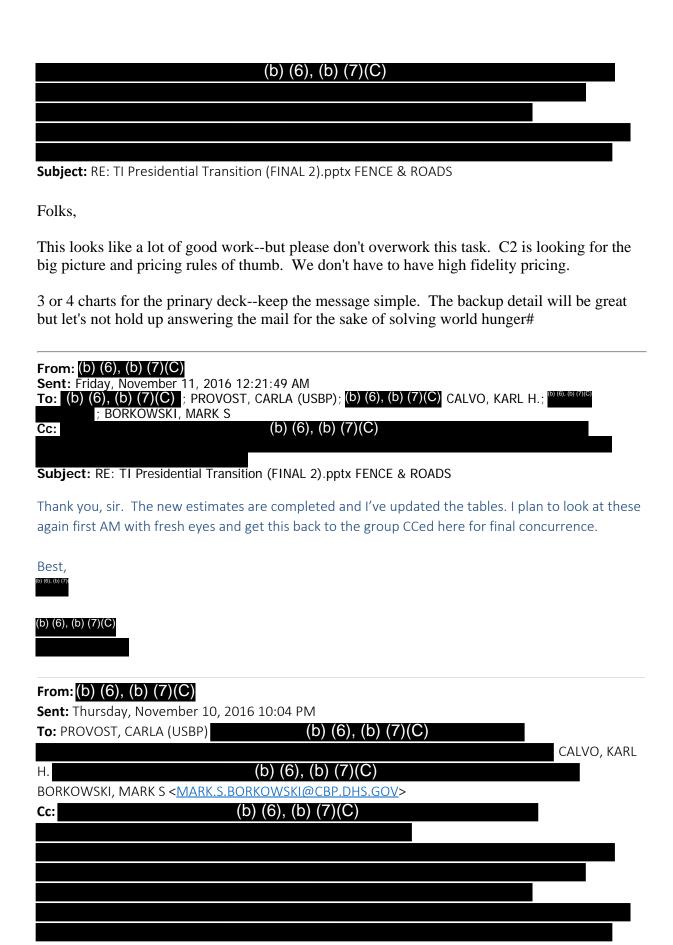
PROVOST, CARLA (USBP) (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)

CALVO, KARL H. (b) (6), (b) (7)(C);

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)



Subject: RE: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS



Thanks for the phone call. After our discussion, please use the OFAM (FM&E) model generated numbers. The USBP numbers are tactically very good, but the model is more comprehensive at the strategic level and account for the increased complexity of mega projects (economy of scale, environmental considerations, increased project management staff, etc.). Secondly, please use your numbers on the distances. But please ensure the numbers presented, round up to the higher of the two. We need the mega macro number to be large enough to cover the requirement with a consistent story from all of CBP. Then please make sure you tell us...so we can all tell the same story!

Don't hesitate to call if you need help! VR_

```
From: PROVOST, CARLA (USBP)
Sent: Thursday, November 10, 2016 9:28:39 PM
           (b) (6), (b) (7)(C)
                                    CALVO, KARL H.:(b) (6), (b) (7)(C)L; BORKOWSKI, MARK S
To:
                                    (b) (6), (b) (7)(C)
Cc:
Subject: RE: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS
Try calling (b) (6), (b) (7)(C)
Carla L. Provost
Deputy Chief
U.S. Border Patrol
(b) (6), (b) (7)(C)
From: (b) (6), (b) (7)(C)
Sent: Thursday, November 10, 2016 9:25 PM
To:
                  (b) (6), (b) (7)(C)
                                                   >; PROVOST, CARLA (USBP)
                                >; CALVO, KARL H.
                                                          (b) (6), (b) (7)(C)
      (b) (6), (b) (7)(C)
                                          >; BORKOWSKI, MARK S
        (b) (6), (b) (7)(C)
                               (b) (6), (b) (7)(C)
Cc:
```

Subject: RE: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

Ms. (b) (6), (b) (7)(C)

Questions regarding costs should be referred to XD or his designee. He is copied above.

Thanks.

(b) (6), (b) (7)(C)

Deputy Chief

Law Enforcement Operations Directorate

U.S. Border Patrol

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 10, 2016 9:11 PM

To: PROVOST, CARLA (USBP) < (b) (6), (b) (7)(C) >; CALVO, KARL H. (b) (6), (b) (7)(C)

BORKOWSKI, MARK S < (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

Chief Provost – There are some minor data differences and some questions regarding the costs that I need to resolve to combine these. I realize it's late in the evening but would it be possible to discuss by phone briefly in order expedite completion? I'm happy to work with whomever the appropriate points of contact are to do this as quickly as possible.

Thank you,

b) (6), (b) (7)

(b) (6), (b) (7)(C)

From: PROVOST, CARLA (USBP)

Sent: Thursday, November 10, 2016 8:40 PM

To: (b) (6), (b) (7)(C) >; CALVO, KARL H.

(b) (6), (b) (7)(C)

BORKOWSKI, MARK S (b) (6), (b) (7)(C)



Subject: FW: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

ALCON,

Please find attached USBP's submission for the Infrastructure (fencing and roads) transition pptx. I appreciate your patience as our team worked diligently to get these updated numbers. Please let us know if you have questions or concerns.

Thank you, Carla

Carla L. Provost
Deputy Chief
USBP
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 10, 2016 8:14 PM

To: PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: TI Presidential Transition (FINAL 2).pptx

Changes as requested

From: (b) (6), (b) (7)(C)

To: (b) (6), (b) (7)(C)

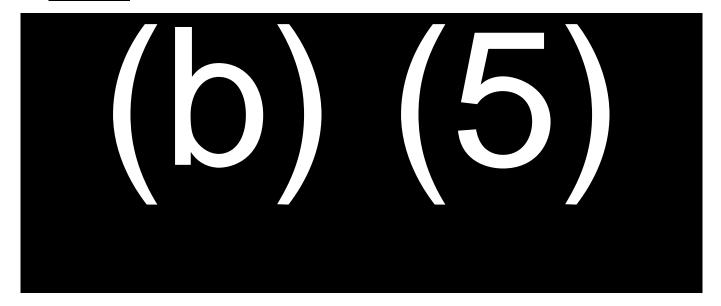
Cc: (b) (6), (b) (7)(C)

Subject: FW: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

Date: Wednesday, November 16, 2016 7:12:19 AM

Attachments: (b) (5)

(b) (6), (b) (7)(C)



Thanks-

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection

(b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Friday, November 11, 2016 8:21 PM

To: (b) (6), (b) (7)(C)

Subject: FW: TI Presidential Transition (FINAL 2).pptx FENCE & ROADS

From: (b) (6), (b) (7)(C)

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: TI Presidential Transition FENCE & ROADS

Date: Monday, November 14, 2016 9:30:43 AM

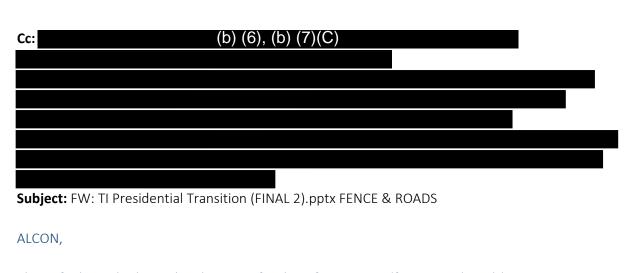
Attachments: (b) (5)

All – Please see attached for the deck that went forward last week regarding fence and roads. Lots of good information in here.

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy Border Patrol & Air and Marine Program Management Office Facilities Management and Engineering Office of Facilities and Asset Management

(b) (6), (b) (7)(C)



Please find attached USBP's submission for the Infrastructure (fencing and roads) transition pptx. I appreciate your patience as our team worked diligently to get these updated numbers. Please let us know if you have questions or concerns.

Thank you, Carla

Carea L. Provost
Deputy Chief
USBP

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, November 10, 2016 8:14 PM

To: PROVOST, CARLA (USBP) (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: TI Presidential Transition (FINAL 2).pptx

Changes as requested